cooperate and pool all your financial and cooperative interests so far as you can, it is far from certain that even under these conditions you will make the grade. It seems to me that the one can't, and the only chance for assuring Christian higher education having its proper place in this province is for you to go into this cooperative movement in the two colleges. This does not necessarily mean at all that you would lose your identity, but it would mean that you would have functional union whereby your two faculties could be used to a greater advantage and certain buildings need not be duplicated. If you know the historical development of cooperation and union in our higher education in this country, you must know that the larger part of the success has come by uniting our efforts. At this moment, in a certain part of China where union has been so slow two of the colleges are considering very seriously of moving their plants adjoining the site of a third one in order that they may have what we may call functional union as indicated above. This will leave the old buildings for the development of high grade middle schools, and these will be a strengthening to the combined institutions as feeders to the student body. It would have been better if they had decided to do this ten years ago. Their delay has been costly, but even though delayed it will be vastly better than not done at all.

You will pardon me for thus writing frankly. I am justified in doing it because I am just a friendly outsider, but with long inside experience of the development of this whole cooperative idea. If I were a member of Hwa Nan, I should not like to bear the responsibility for opposing, or even delaying, such an important item which I believe will spell success or failure for one, and possibly both, of the institutions, accordingly as the cooperative idea is accepted or rejected.

Assuring you of my great pleasure in meeting you and your colleagues the other day, and with keen interest as you go forward in your present important decisions, I am,

Very sincerely yours,

1187